

Acton-Boxborough Regional School District

Personnel Office 16 Charter Road Acton, MA 01720 978-264-3309 fax: 978-264-3340 www.abschools.org

> Marie Altieri Director of Personnel and Administrative Services

To: Glenn Brand, Superintendent

The Acton-Boxborough Regional School Committee

From: Marie Altieri Date: January 20, 2015 Re: FY '16 Staffing Report

We are pleased to present the FY '16 personnel budget for the fully combined PreK-12 Acton-Boxborough Regional School District. ABRSD has over 1,000 staff members, including 450 teachers. The FY '16 total salary budget is \$50.8 million, 4% above FY'15. This includes moving all current staff forward, as well as the new staff and staff reductions that were outlined in the January School Committee budget presentations. New staff and staffing reductions are described in detail in the attached personnel additions and reductions list.

| Table 1: Salary Categories | FY '15 Revised | FY '16 | \$ Increase | % Change |
|----------------------------------|-------------------|--------------|-------------|----------|
| Salaries, Teaching | \$31,924,482 | \$33,078,855 | \$1,154,373 | 3.62% |
| Salaries, Principal/Asst. Princ. | \$2,109,446 | \$2,188,065 | \$78,619 | 3.73% |
| Salaries, Central Admin | \$1,048,045 | \$1,068,125 | \$20,080 | 1.92% |
| Salaries, Support Staff | \$8,464,011 | \$9,040,355 | \$576,344 | 6.81% |
| Salaries, Athletics | \$511,539 | \$520,643 | \$9,104 | 1.78% |
| Salaries, Buildings | \$709,164 | \$719,691 | \$10,527 | 1.48% |
| Salaries, Custodial | \$1,495,839 | \$1,471,234 | (\$24,605) | (1.64%) |
| Salaries, Home Instruction | \$17,044 | \$20,000 | \$2,956 | 17.34% |
| Salaries, Misc. Pupil Services | \$1,411,089 | \$1,499,675 | \$88,586 | 6.28% |
| Salaries, Subs Miscellaneous | \$186,093 | \$222,781 | \$36,688 | 19.71% |
| Salaries, Subs Instructional | \$524,516 | \$530,508 | \$5,992 | \$1.14% |
| Salaries, Overtime | \$242,855 | \$242,855 | 0 | 0 |
| Stipends, Curriculum & Instruct* | \$117,775 | \$168,283 | \$50,508 | 42.89% |
| Totals | \$48,761,898 | \$50,771,070 | \$2,009,172 | 4.13% |

^{*}Stipends, Curriculum & Instruct was \$152,275 in the original FY '15 budget. The reduction to \$117,775 was due to a temporary budget transfer.

Collective bargaining agreements for all three employee unions have been settled through FY '16 (custodians and office support), and FY '17 (teachers). All three contracts include a 1.5% cost of living increase plus steps. The salaries for non-union support staff have a 1.5% cost of living increase plus steps. The support staff salaries in this budget are higher than normal because we added in the Thursday afternoon salaries for special education assistants, bus drivers, and kindergarten assistants. Miscellaneous subs has an increase to account for overlap and training for some key position retirements. More detail is included below for teaching salaries.



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Teaching Salaries

Overall teaching salaries are increasing 3.6% in the FY '16 budget. The ABEA contract that was signed in May of 2014 has allowed us to plan for the FY '16 and FY '17 budgets. The low salary increases in FY '14 and FY '15 reflect the Cost of Living Adjustments in those years as well as a large number of retirees and a large vacancy factor.

| Table 2: ABEA Contract | Cost of Living Adjustment | Cost of Contract | Overall Teaching Salary Change | | | |
|---------------------------|------------------------------|------------------|-----------------------------------|--|--|--|
| FY '13 | \$1,000 | 4% | 5.9% | | | |
| FY '14 | 0.5% | 3.2% | 1.2% | | | |
| FY '15 | 1% | 3.5% | -0.25% | | | |
| FY '16 | 1.5% | 4.1% | 3.62% | | | |
| FY '17 | 1.5% | 4.1% | 3.8% (estimated) | | | |

Teachers' salaries are made up of base salary, cost of living increase, step increase (for teachers on the first 11 steps), Supermax (for teachers on the top step 12), longevity, and Lane changes (for teachers who have moved forward a column on the scale due to each 15 graduate credits).

| FY '16 Cost of Contract | Cost | % Increase |
|----------------------------|--------------|------------|
| FY '15 Teaching Salaries | \$31,924,482 | |
| COLA | \$510,000 | 1.60% |
| Steps | \$414,000 | 1.30% |
| Supermax | \$239,000 | 0.75% |
| Longevity | \$54,000 | 0.17% |
| Lanes | \$99,000 | 0.31% |
| Total FY '16 Base Salaries | \$33,227,365 | |
| Cost of Contract Increase | \$1,316,000 | 4.12% |

Several other factors impact the overall teaching salary year to year increase. They include adding and reducing positions, the vacancy factor, and the number of teachers retiring. The positions being added and reduced in the FY '16 budget are outlined in the attached document.

Vacancy Factor

Beginning in FY '12, we implemented a vacancy factor for salaries. The vacancy factor accounts for an estimated amount of unspent salaries due to unpaid leave of absences and teachers leaving whom are then replaced with lower paid salaries. The vacancy factor in the FY '15 budget was \$425,000. As we have also tightened salary budgets, and since we proactively reduce salaries of all known retirees and budgeting 3M for new hires, we have reduced the vacancy factor to \$275,000. This has the effect of increasing the FY '16 salary budget by \$150,000, which is responsible for 0.5% of the teaching salary increase.



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Retirements

This year we have twelve teachers retiring. Those teachers' salaries have been lowered in the budget from their FY '15 salary (ranging from \$80k - \$90k) to \$53,541 (Master's level step 3). In addition, we have budgeted for an Early Retirement Incentive for those teachers who have worked for the district for 15 or more years and who notified the district in December of their intent to retire this June. A summary of the teaching salary increases are listed in table 3.

| Table 3: Teacher Salary Drivers | FY '15 | FY '16 | Increase/(Decrease) | |
|---------------------------------|--------------|-------------|---------------------|-------|
| Cost of Contract | | | \$1,316,000 | |
| Vacancy Factor | (\$425,000) | (\$275,000) | \$150,000 | |
| Early Retirement Incentive | \$438,117 | \$516,988 | \$78,881 | |
| Reductions for Retiree Salaries | | | (\$451,000) | |
| Reduced Positions Salaries | | | (\$108,000) | |
| New Positions Salaries | | | \$148,303 | |
| Miscellaneous | | | \$20,189 | |
| Total Salaries | \$31,924,482 | 33,078,855 | \$1,154,373 | 3.62% |

The budget binder includes much more information related to salaries including:

- Organizational Chart with FTE's including budget and off budget funding sources
- Explanation of new staff and staff reductions
- Possible additional cuts if the budget needs to be reduced further
- Five year chart of staff planning FY '16 FY '20 including enrollment reductions
- Enrollment Projections
- · Elementary Classroom Section Planning based on enrollment reductions

We will be happy to answer any questions.

Marie Altieri

Director of Personnel and Administrative Services

FY '16 Personnel Changes

FY '16 Personnel Additions

Each of these positions is necessary to open the doors in September to address the increasing numbers of high need students. Each position is consistent with Goal 1 of the Long Range Strategic Plan: Meet the diverse needs of all students by promoting social emotional learning and physical well-being through increased student-adult and student-student interactions.

| Combine with unfilled .4 ELL Chair to hire 1.0 with .6 direct service. Reduce current ELL caseloads of 65 stude IH SpEd ETL/Transition 0.5 \$27,000 \$17,000 \$44,000 This .5 position would be added to the current .5 Jr. High SpEd building leader/testing position to create a 1.6 Education Team Leader providing coordination of the initial evaluation process, leading team meetings, and coordinating 6-7 and 8-9 transitions. The position will also provide support for post-secondary transition mandated at age 14. IH Reading and Academic Support 0.5 \$27,000 \$27,000 This .5 position would be combined with the current .5 reading specialist to provide additional reading and academic support to regular education students in the two Jr. High academic support centers, which current support 65-70 students each. Elementary Special Educator .6 (Gates) and move one special educator from Blanchard 0.6 \$32,400 \$17,000 \$49,400 to Douglas Goal: To move each elementary school to 3 learning centers (K-2; 3-4; 5-6) gradually over the next four year: Currently Blanchard has 4, Gates and Merriam have 2.4, Douglas, Conant and McT have 2. We will start by moving 1 from Blanchard to Douglas, and increasing Gates from 2.4 to 3 by adding a .6 FTE. Douglas and Gateach have a learning center with 36-39 students. HS ODP Assistant (19 hours) 0.6 \$15,000 \$15,000 We anticipate moving three out of district students back to in-district in the Occupational Development Program. We have reduced the Out of District budget by \$225,000. We need to add some assistant support ODP to support the additional students. We need to increase ODP teaching and assistant support over the next years. Elementary School Psychologist 0.4 \$19,903 Currently the elementary counselors perform some of the assessments for students being evaluated for possible special education services. The most recent update of the WISC test really requires psychologists to perform the assessments instead of counselors. We need to transition these assessment responsibilities to p | Positions Added to FY '16 Budget | | | Health Ins | Total |
|--|--|-------------------------|----------------|----------------|------------------------------|
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| Total Additions 3.2 \$214,303 | possible special education services. The most re | cent upd | ate of the Wi | SC test really | requires psychologists to |
| | Total Additions | 3.2 | | | \$214,303 |

FY '16 Personnel Reductions Included in Proposed FY '16 Budget

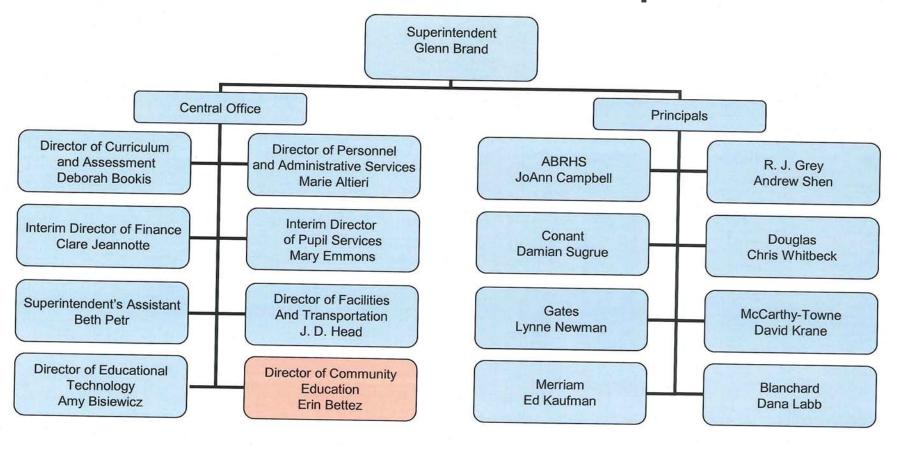
| Enrollment Reductions Included in Budget: | FTE | Salary | Health | Total | |
|---|------------|-------------------------------|-----------------------------|------------------------------|--|
| Conant 1st Grade Tchr | 1.0 | \$54,000 | \$71,000 | | |
| Decrease due to enrollment. We reduced a Kir through. | ndergarter | n at Conant la | st year, that | section is now moving | |
| Blanchard 2nd Grade Tchr | 1.0 | \$54,000 | \$17,000 | \$71,000 | |
| Decrease due to enrollment. We reduced a Kin through. | ndergarter | at Blanchard | d last year, th | at section is now moving | |
| Total Enrollment Reductions | | 94 | | \$142,000 | |
| Additional FY '16 Cuts | | | | | |
| Custodian (.5 2nd Shift Blanch; .5 3rd Shift ABRHS) | 1.0 | \$50,000 | \$17,000 | \$67,000 | |
| This is a decrease in services. The high school of that to 3.5. Blanchard currently has 2 custodia and Douglas have 1 custodian on second shift, halfway between Gates/Conant/Douglas and the second shift, | ns on seco | ond shift. We er Damon has | would reduc 2. The squar | e that to 1.5. Conant, Gates | |
| Utility Bills Advisor | | \$14,000 | | \$14,000 | |
| We have used this contractor to advise us on enough expertise to perform this function our | | | y utility trend | ds. We believe that we have | |
| Additional FY '16 Cuts | | | | \$81,000 | |
| Total Reductions | 3.0 | | | \$223,000 | |

FY '16 Requests Not Included in budget; Not in priority order

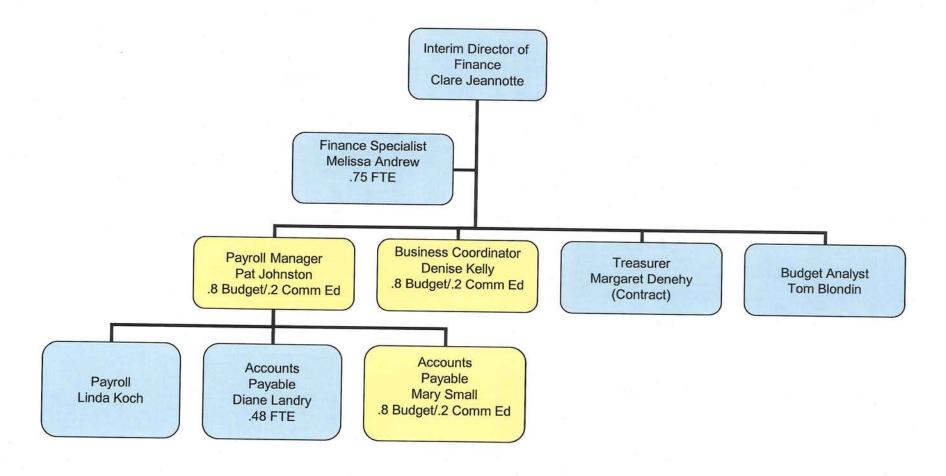
| ELL Teacher | 1.0 | \$54,000 | \$17,000 | \$71,000 |
|--|-----|----------|----------|-----------|
| 2nd Elementary Literacy Specialist/Coach | 1 | \$70,000 | \$17,000 | \$87,000 |
| Elementary Psychologist | 0.6 | \$42,000 | \$17,000 | \$59,000 |
| Increase Speech and Language Chair | 0.2 | \$15,553 | \$17,000 | \$32,553 |
| ODP Teacher | 0.4 | \$21,600 | | \$21,600 |
| Additional ODP Assistant - 19 hours | 0.6 | \$16,000 | | \$16,000 |
| Elementary Special Educators: | | | | |
| .4 McT; .4 Conant | 0.8 | \$44,000 | | \$44,000 |
| .6 Merriam; .6 Conant | 1.2 | \$66,000 | \$34,000 | \$100,000 |
| .6 McT | 0.6 | \$33,600 | | \$33,600 |

| | | FY '16 2015-2016 | | | FY '17 2016-2017 | | | FY '18 2017-2018 | | | FY '19 2018-2019 | |
|--------------|-----|-------------------------------|------------|-----|--|--|---------|------------------------------|-----------|---------|--|------------|
| Enrollment | | | | | | | | | | | | |
| Reductions | 1.0 | Reduce 1st Grade at Conant | -\$54,000 | 1.0 | Reduce 2nd Grade at Conant | -\$54,000 | 1.0 | Reduce 6th Grade at Merriam | -\$55,000 | | | |
| | 1.0 | Reduce 2nd Grade at Blanchar | -\$54,000 | 1.0 | Reduce 3rd Grade at Blanchai | -\$54,000 | 1.0 | Reduce 1st Grade at Douglas | -\$55,000 | 1.0 | Reduce 2nd Grade at Dougla | -\$56,000 |
| | | Reduce 2 Health Insurances | -\$34,000 | 1.0 | Reduce 5th Grade at Merriam | -\$54,000 | 1.0 | Reduce 1st Grade at McT | -\$55,000 | 1.0 | Reduce 2nd Grade at McT | -\$56,000 |
| | | Total Enrollment Reductions | -\$142,000 | | Add .5 K at Conant but reduce .5 K at Douglas | | 1.0 | Reduce 4th Grade at Blanchai | -\$55,000 | | | |
| Additional | 1.0 | Custodian | -\$50,000 | 0.5 | Reduce .5 K at McT | -\$27,000 | | Reduce 4 Health Insurance | -\$72,000 | | Reduce 2 Health Insurances | -\$37,000 |
| Reductions | | Utility Budget Advisor | -\$14,000 | 0.5 | Reduce .5 K assistant at McT | -\$10,000 | | | | | | |
| | | Reduce 1 Health Insurance | -\$17,000 | | | | | | | | | |
| | | Total Additional Reductions | -\$81,000 | | Reduce 5 Health Insurance | -\$85,000 | | | | | | |
| | 3.0 | Total Reductions | -\$223,000 | 4.0 | | -\$284,000 | | Total Reductions | | _ | The state of the s | -\$149,000 |
| NAZZON-INCOL | 0.6 | Elementary ELL Teacher | \$42,000 | 1.0 | Elementary ELL Teacher | \$54,000 | | Elementary Special Educator | | 302-733 | Elementary Special Educato | |
| Additions | 1.0 | JH SpEd ETL/Trans/Acad Suj | \$54,000 | | Elementary Special Educator | \$44,000 | | Elementary Literacy Coach | (5) | | Add .5 K back to Douglas | \$28,000 |
| | 0.6 | Elem Special Educator (Gates) | \$32,400 | | JH Learning Center Teacher | \$54,000 | | ODP Assistant (19 Hours) | \$21,600 | | HS Special Educators | \$54,000 |
| | 0.6 | HS ODP Assistant (19 Hours) | \$15,000 | | JH Learning Center Assistants | 50000000000000000000000000000000000000 | 1000000 | HS Transition Teacher | \$32,400 | | | |
| | 0.4 | Elementary School Psychologi | \$19,903 | | Elementary School Psycholog | 10 10 | 0.5 | Add .5 K back to Blanchard | \$27,000 | | | |
| | | | 4, | 0.2 | Speech and Language Chair | \$15,553 | 0.4 | HS ODP Teacher | \$22,400 | | | |
| | | Add 3 Health Insurances | \$51,000 | | Add 6 Health Insurances | \$102,000 | | Add 5 Health Insurances | \$90,000 | | Add 2 Health Insurances | \$37,000 |
| | | | | | | | | | | | | |
| | 3.2 | Total Additions | \$214,303 | 5.6 | Total Additions | \$357,553 | 4.3 | Total Additions | \$329,400 | 2.1 | Total Additions | \$152,600 |

ABRSD FY '15 Organizational Chart Central Office/Principals

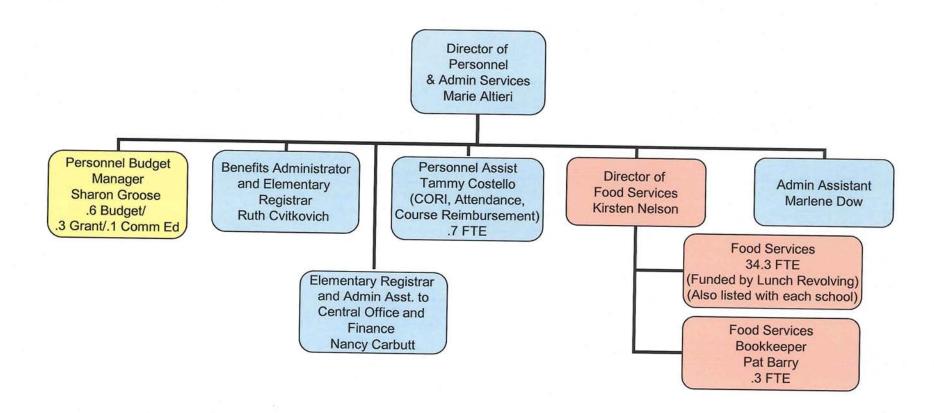


Finance

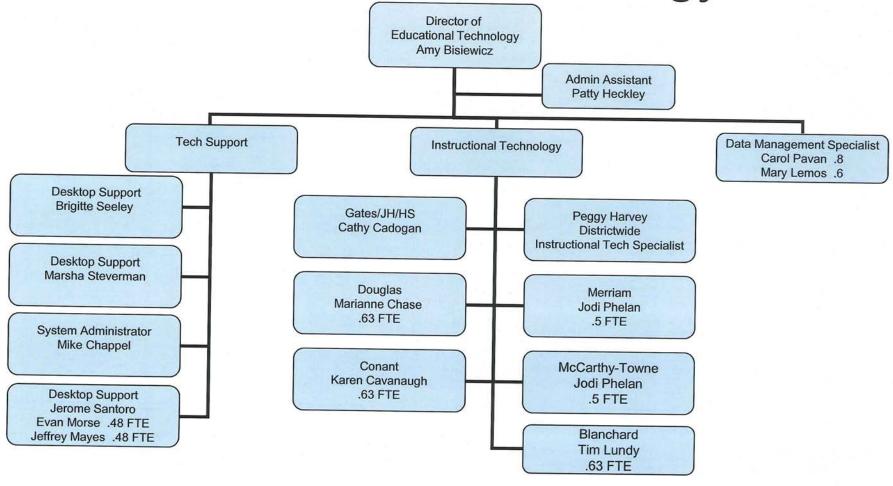


Jan. 2015

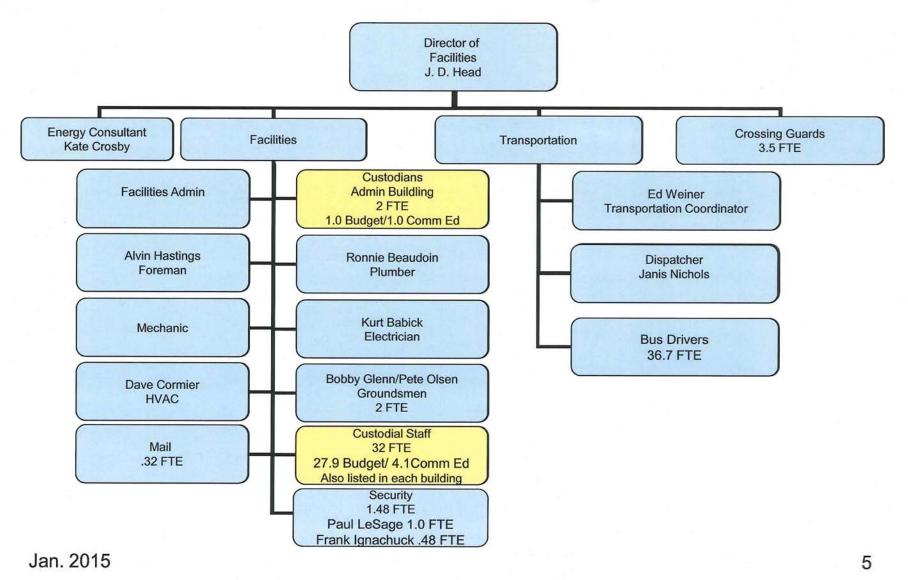
Personnel & Admin Services



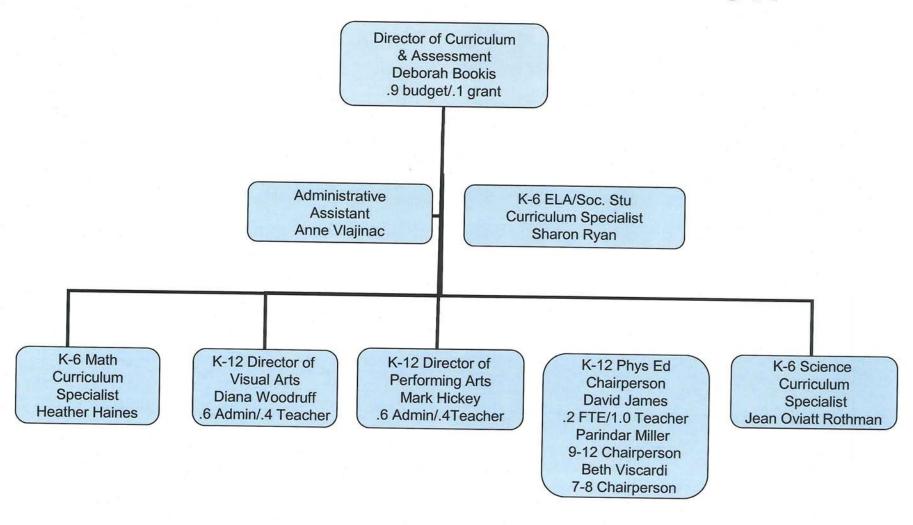
Educational Technology



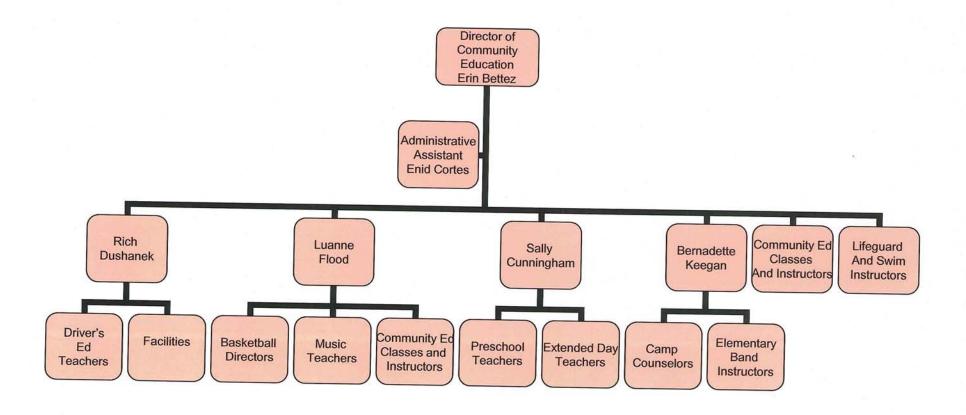
Facilities and Transportation



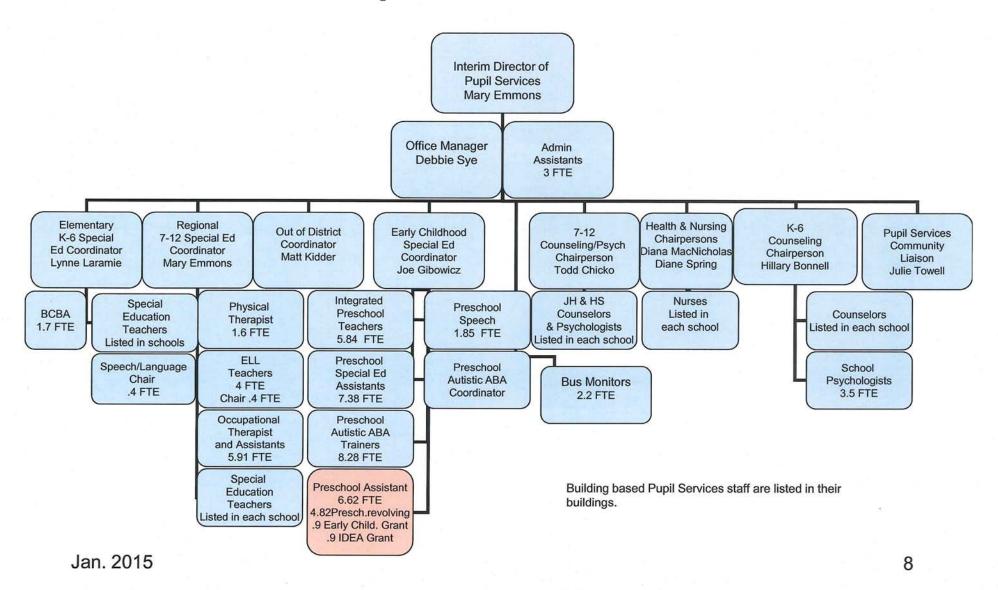
Curriculum and Instruction



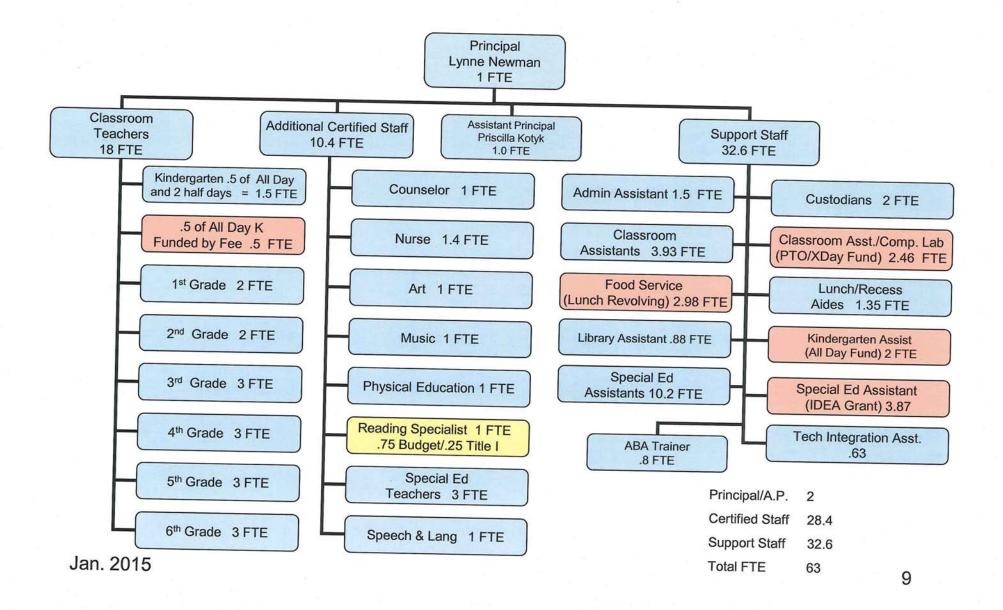
Community Education



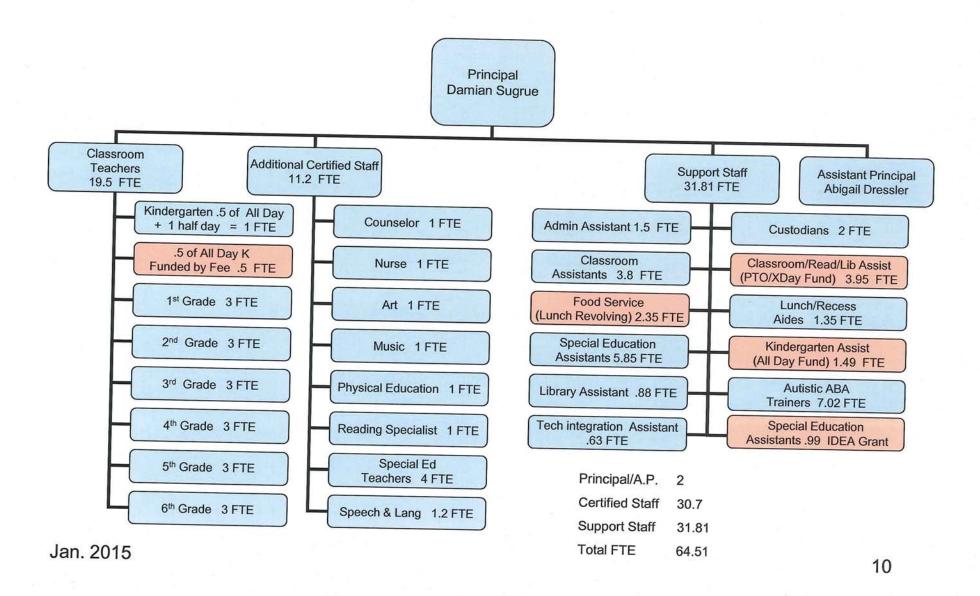
Pupil Services



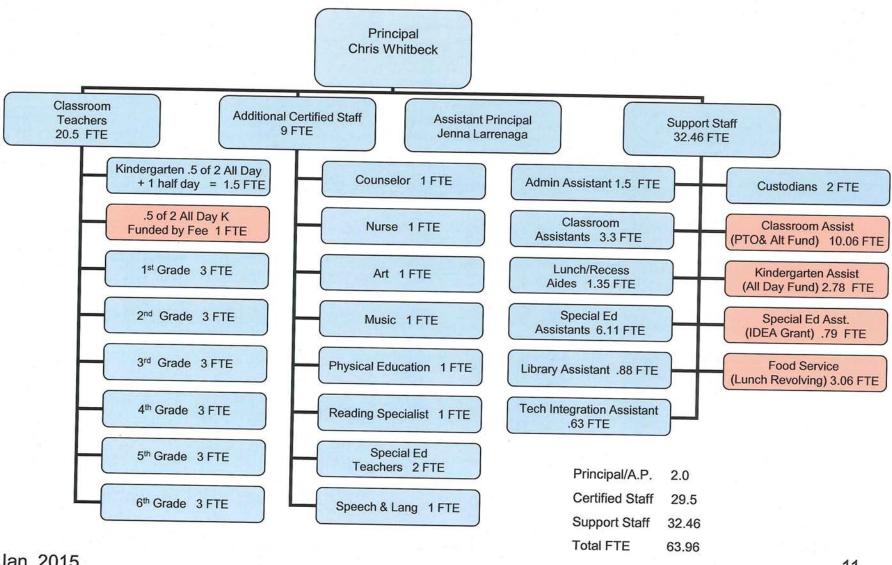
Gates



Conant

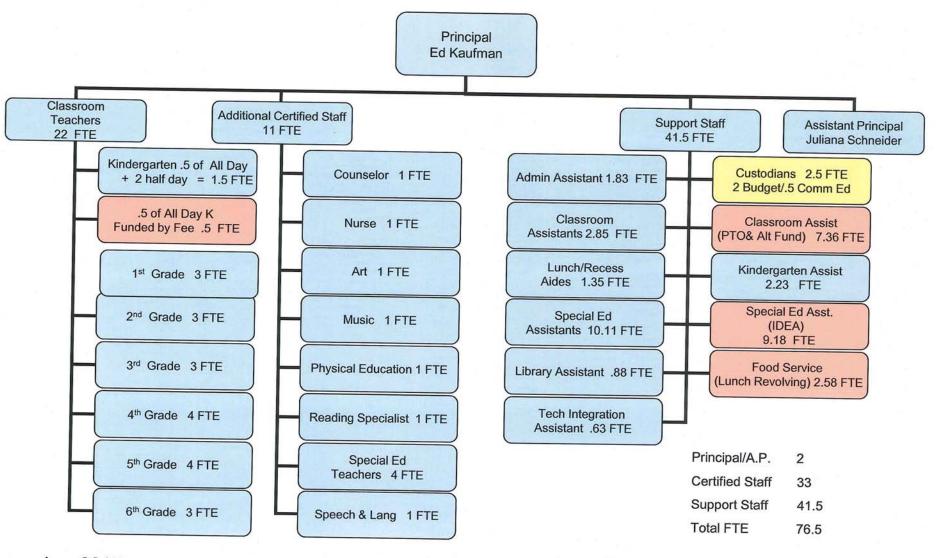


Douglas



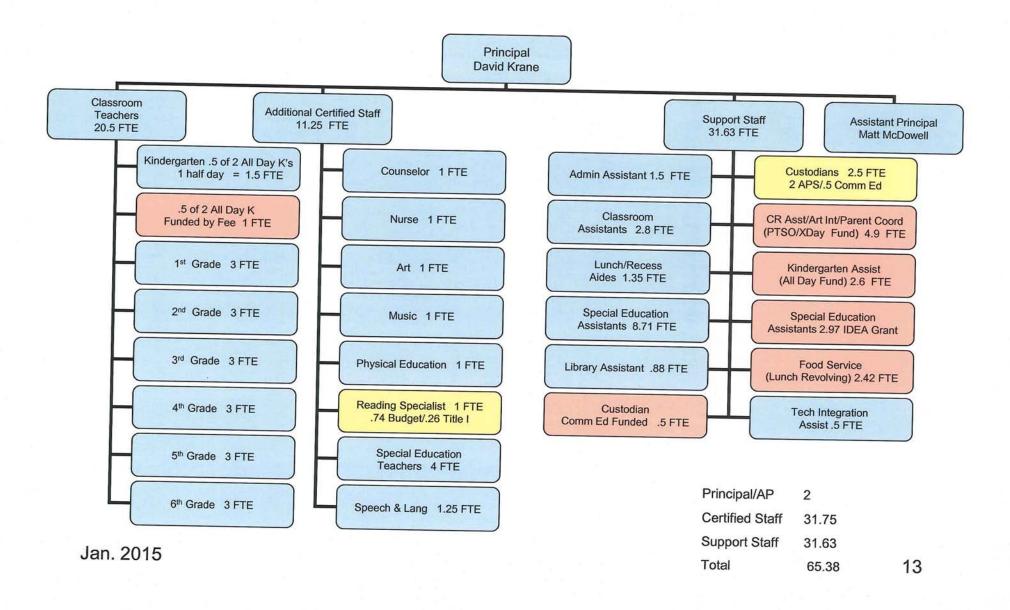
Jan. 2015

Merriam

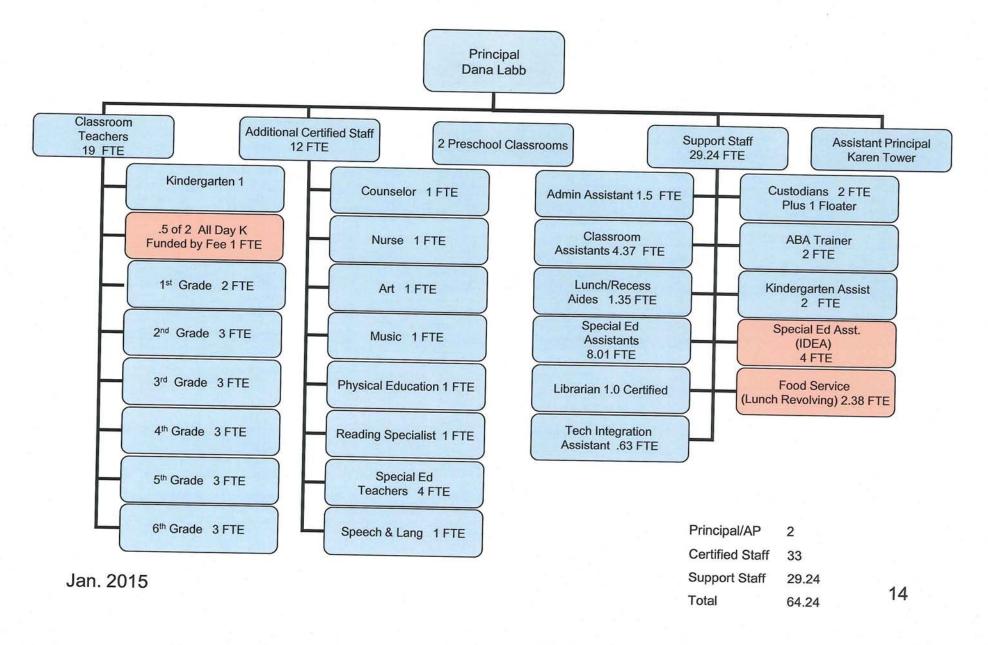


Jan. 2015

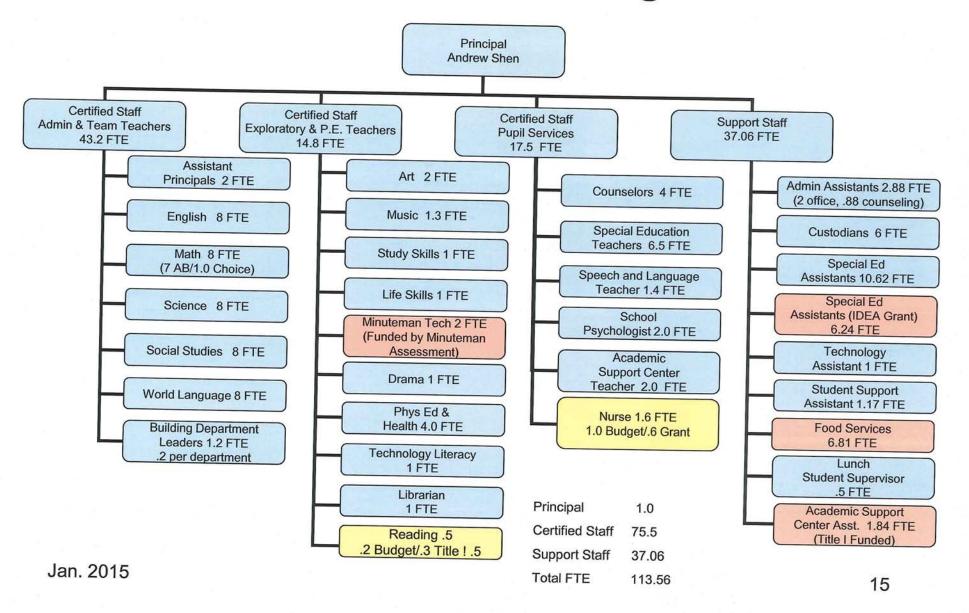
McCarthy-Towne



Blanchard



R. J. Grey Jr. High



Acton-Boxborough Regional High School

